

**Village Inn Hotel and Event Center
History & Projections**

Rooms	118		107		104	
Available Rooms	43070		41,164		37,960	
Room Revenue	1,441,752		1,852,780		1,830,615	
Rooms Sold	14,352		21,322		20,428	
Occupancy	33.32%		56.17%		53.81%	
ADR	100.46		86.90		89.61	
RevPAR	33.47		45.01		48.22	
Revenue / Room	12,218		17,316		17,602	
	Actual 2023	Ratio	Actual 2024	Ratio	Actual 2025	Ratio
Revenues						
Sales-Room Services	1,441,752	59.36%	1,852,780	65.52%	1,830,615	66.32%
No Show Revenue	0	0.00%	0	0.00%	0	0.00%
Guest Refunds & Chargebacks	-670	-0.03%	-1,538	-0.05%	0	0.00%
Sales-Telephone	0	0.00%	0	0.00%	0	0.00%
Sales-Other	0	0.00%	0	0.00%	0	0.00%
Golf Revenue	115,982	4.77%	167,429	5.92%	188,475	6.83%
Food & Beverage Revenue	871,881	35.90%	809,274	28.62%	741,224	26.85%
Total Revenues	2,428,945	100.00%	2,827,945	100.00%	2,760,314	100.00%
Departmental expenses:						
Rooms	709,136	29.20%	773,781	27.36%	716,127	25.94%
Food & Beverage	470,930	19.39%	464,538	16.43%	487,589	17.66%
Telephone	4,358	0.18%	4,859	0.17%	4,434	0.16%
Cost of other revenue	88,208	3.63%	113,352	4.01%	72,179	2.61%
Total Departmental Expenses	1,272,632	52.39%	1,356,530	47.97%	1,280,330	46.38%
General & unapplied expenses:						
Administrative & General	182,290	7.50%	223,750	7.91%	233,196	8.45%
Marketing	84,433	3.48%	94,174	3.33%	93,164	3.38%
Prop operation & maint	86,296	3.55%	124,224	4.39%	126,331	4.58%
Utility costs	184,066	7.58%	221,145	7.82%	206,184	7.47%
Total General & Unapplied Expenses	537,086	22.11%	663,293	23.45%	658,876	23.87%
Income after undist operating exp	619,228	25.49%	808,122	28.58%	821,109	29.75%
Property taxes & insur	115,999	4.78%	114,368	4.04%	113,041	4.10%
Net Operating Income before Management Fees	503,228	20.72%	693,754	24.53%	708,068	25.65%
Management fees	80,163	3.30%	92,716	3.28%	91,090	3.30%
Net Operating Income (EBITDA)	423,066	17.42%	601,038	21.25%	616,977	22.35%